





Anglia Ruskin University

CIPSRT Conference 2025

May 7th – 8th 2025

CIPSRT Conference | Regina, Canada



Professor Matt Fossey

Director of The Veterans and Families Institute & Co-Director of The Centre of Excellence for Equity in Uniformed Public Services

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Anglia Ruskin University & work with Uniformed Public Services

May 7th – 8th 2025



Our Locations

We have campuses based in Chelmsford, Cambridge, Peterborough and Writtle.

We live by our values of ambition, innovation, courage, community, integrity and responsibility.

35,000 students (10,000 PG) 1,800 staff



Ranked among the best

Gold award

of teaching, learning, and student support (Gold Standard Education) Times Higher Education (THE) University of the Year 2023. **92%**of respondents
satisfied with
overall experience
(International Student Barometer,

2024 Wave 2, Overall Satisfaction)

36th
In the UK and 61st in the world for International Outlook (THE world University rankings 2023)

Among the world's best for **Health and Wellbeing**(THE Impact Rankings 2022)

TOP 15% in the country

for the rate of UG International students going into employment 15 month after graduation (GOS 2024) Highly Rated

for educational experience
(National Student Survey)

Top 5 for Sports

Science

(Guardian League Table 2023)

Queen's Anniversary Prize

For Music Therapy 2021

3rd in the country

for the proportion of international postgraduates who were employed as managers, directors, or senior officials 15 months after graduation. (GOS 2024)

Background to CEEUPS

- UKRI Enhancing Excellence in England (E3) funding
 - Prestigious funding focused on enhancing existing areas of research excellence
- £11.3 million to grow research capacity
- £1 million capital
 - New state-of-the-art facilities
- £6.7 million direct staffing costs
 - 9 academic roles; 6 PhD studentships; 5 professional services roles
- £3.5 million indirect costs

Bringing research together

VFI

CMWR

40+ research and prof services staff

Local, National and International Influence

20+ PhD studentships

World-leading research impact



CEEUPS

300 + research papers, reports and policy documents

Social Science Research Lab

Cross disciplinary, multi methodology working

Opportunities

- Cross-fertilisation of knowledge between services
- Intersection between social research, the natural and lived environments
- Applied research and a purpose-built social sciences research laboratory facility
- The positive impact on health and wellbeing including research into health outcomes in primary care/family medicine
- Developing new and innovate programmes of work
- Bringing together international collaborators

Professor Emma Williams

Director of The Centre of Excellence for Equity in Uniformed Public Services

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Operation Soteria

Professor Samantha Lundrigan

Director of International Policing and Public Protection Research Institute & Co-Director of The Centre of Excellence for Equity in Uniformed Public Services

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Public Protection & Workforce Wellbeing

May 7th – 8th 2025



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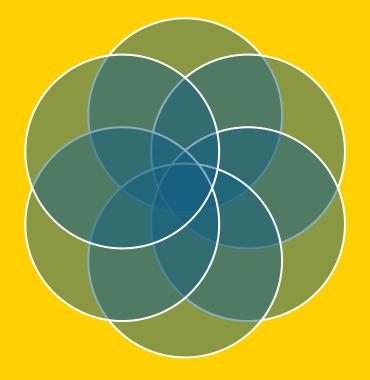
Through applied research we support the global response to exploitation and abuse in all its forms

Our work

Victim-survivor support/advocacy

Online child sexual abuse and exploitation

Extremism and counter-terrorism



Violence against women and girls

Policing, communities and organised crime

Workforce wellbeing















Suojellaan Lapsia Protect Children



















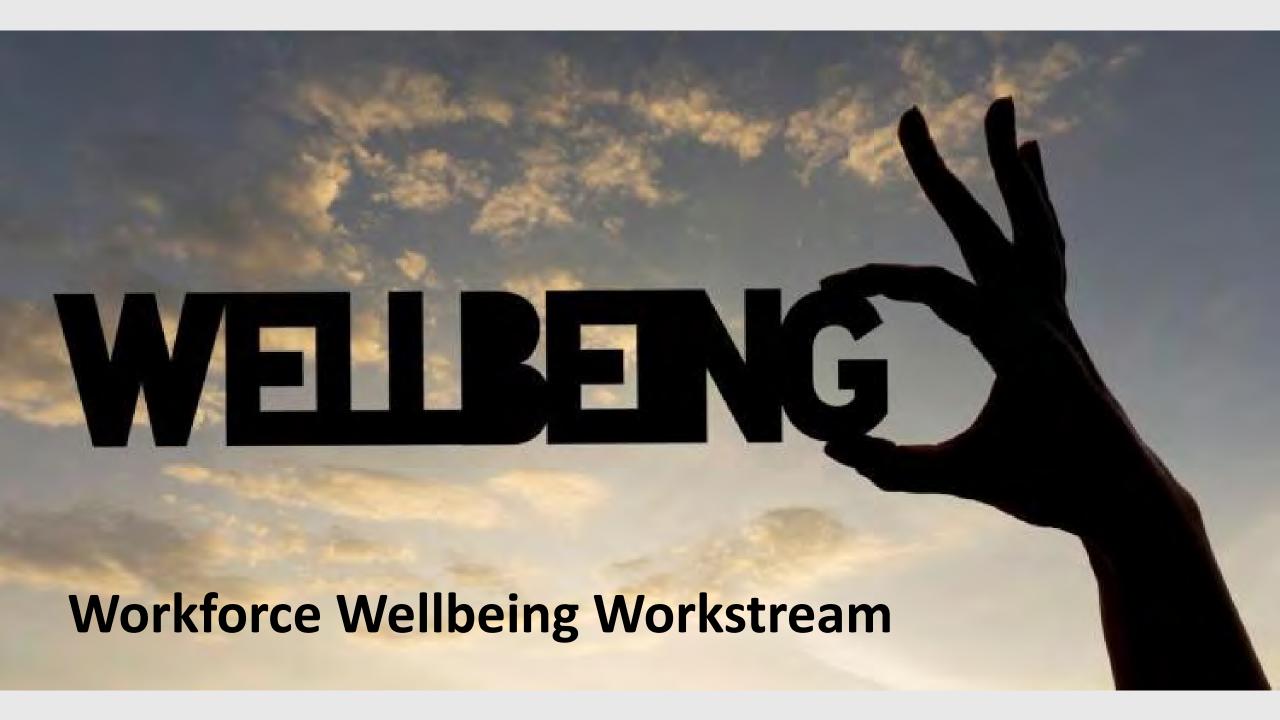












Our workforce wellbeing work

 Building an evidence base to fully understand the emotional health and wellbeing of those who routinely work in child sexual abuse investigations, and third and private sector personnel who are exposed to potentially traumatic materials as part of their job, nationally and internationally.

• Working with policing partners to develop and share best-practice in relation to proactively protecting and maintaining good emotional health and wellbeing, utilising trauma-informed practices.

Police Investigator Wellbeing



'The Knock'



Dr. Faye Acton

Research Fellow for The Veterans and Families Institute

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Military Connected Children and Young People in the UK

May 7th – 8th 2025



The UK Context

'A person whose parent, or carer, serves in the regular armed forces, or as a reservist, or has done at any point during the first 25 years of that person's life.'



79% of service families have children

55% have at least one child of school age

31% have at least one child aged under 5

Military connected children and young people (MCCYP) experience unique challenges due to military life including:

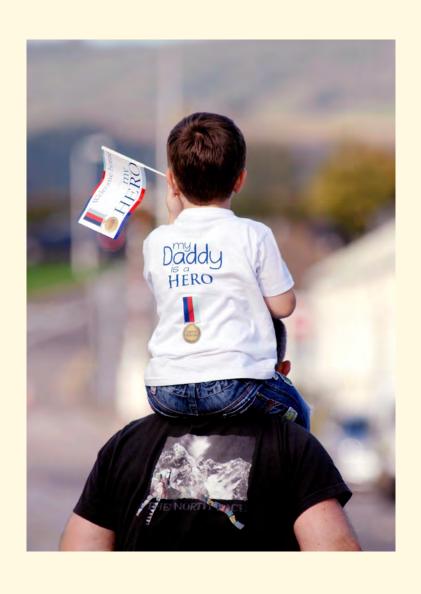
- Frequent relocations
- Parental deployment and separation
- Education continuity
- Social and emotional disruption
- Increased levels of anxiety, stress, and depression

What are the research issues?

- MCCYP are often seen through a militarised lens
- Seen as part of a military family
- Differing needs are lost
- Tension between welfare and warfare
- MCCYP rarely centred in significant, sustained and meaningful ways in research



What are we doing/What do we want to do?



- Inductive and exploratory research using principles of co-production
- Contribute a nuanced, critical understanding of the complexities of MCCYP's lives
- Understand children and young people as meaningmakers, exploring how they make sense of and present their own worlds
- Practice-based evidence rather than evidence-based practice
- Learn and share across the uniformed public services sector

Dr. Sarah McLachlan

Senior Research Fellow for The Centre of Excellence for Equity in Uniformed Public Services

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Psychological Safety in Uniformed Public Services

May 7th – 8th 2025



Why is psychological safety important?



Particularly important in high stakes working environments



Multiple benefits for individuals and organisations



Recurrent theme at CEEUPS stakeholder event - key lever for sustained and meaningful change



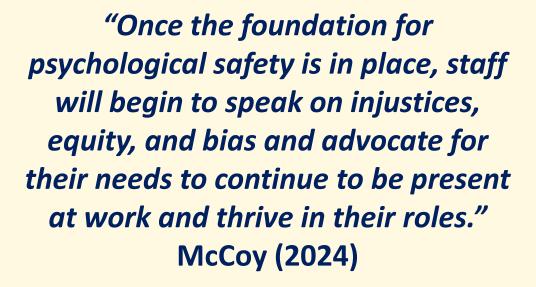
Key to transforming organisational culture



Particular problem within ambulance trusts in England - National Guardian's Office (2023)



Evidence that particular groups within UPS workforce experience greater barriers to psychological safety





How are we beginning to address this?

Ongoing literature review (international)

How is psychological safety conceptualised in the uniformed public services literature?

What are the barriers and facilitators to psychological safety in the uniformed public services?

How is psychological safety experienced by staff working in uniformed public services?

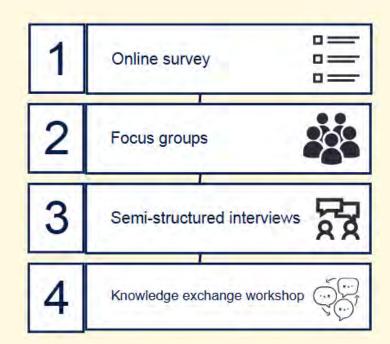
Are these barriers and facilitators experienced differently by different groups within the workforce?

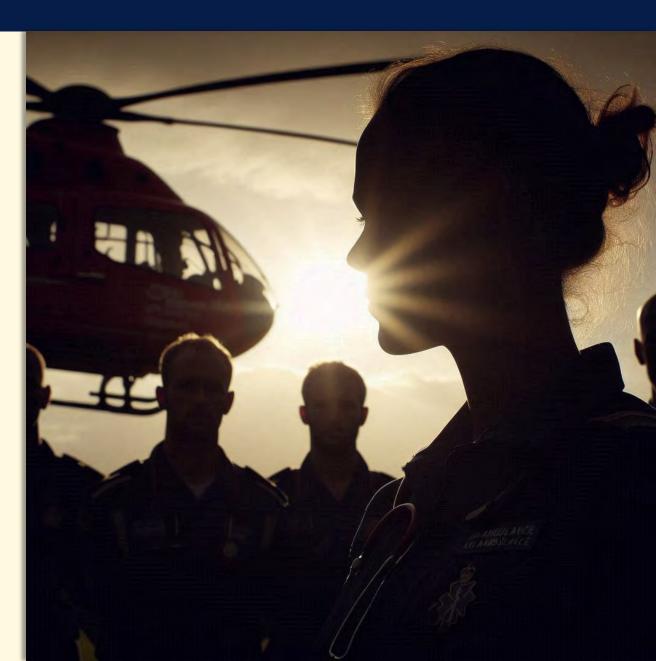
How are we beginning to address this?

Mixed-methods exploratory study in Helicopter Emergency Medical Services (HEMS)

Objectives:

- Understand how psychological safety is conceptualised and experienced in HEMS clinical teams
- Identify perceived barriers and facilitators to psychological safety
- Explore potential differences in experiences between male and female clinicians





Dr. Chris Webber

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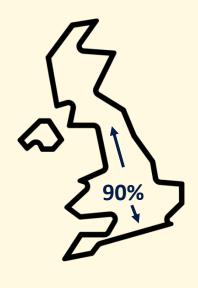
Understanding the Departure of On-Call Firefighters in England

May 7th – 8th 2025



What is the current situation?



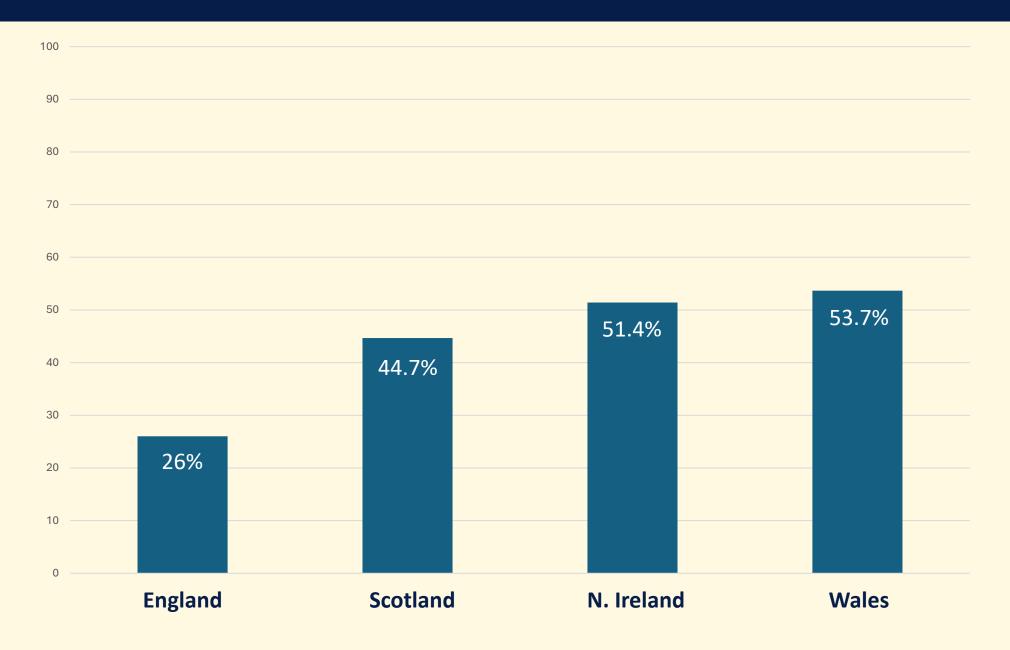




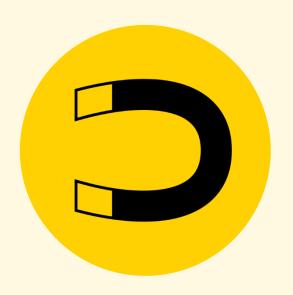


On-Call Firefighters Service Provision Common Model International Alignment

What is the current situation?



Why is this a problem?









Recruitment

Tenure &

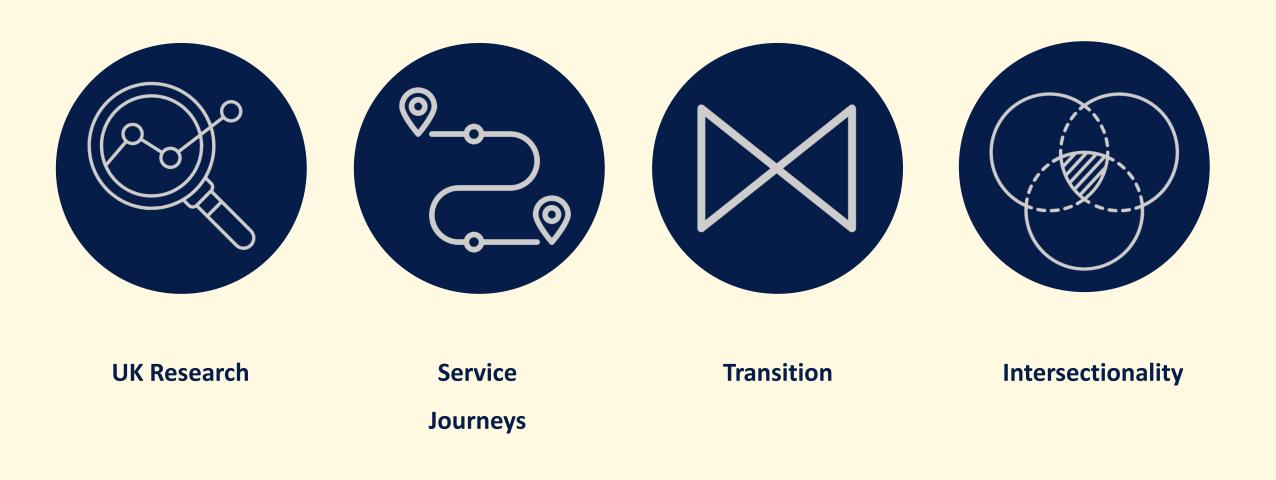
Retention

Declining

Sustainability

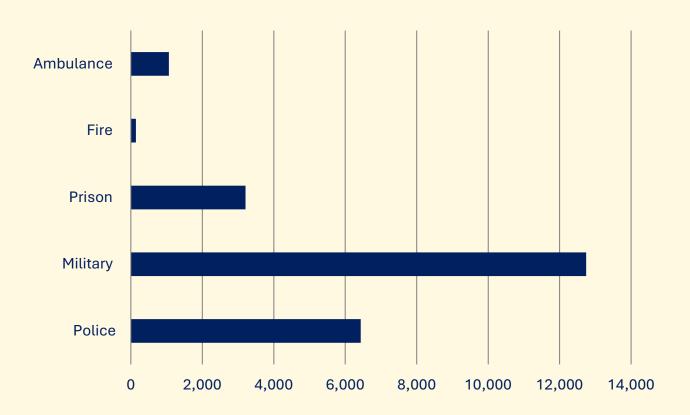
Costs

What are the barriers to progress?



What are the barriers to progress?





Web of Science Articles

What do we already know?

